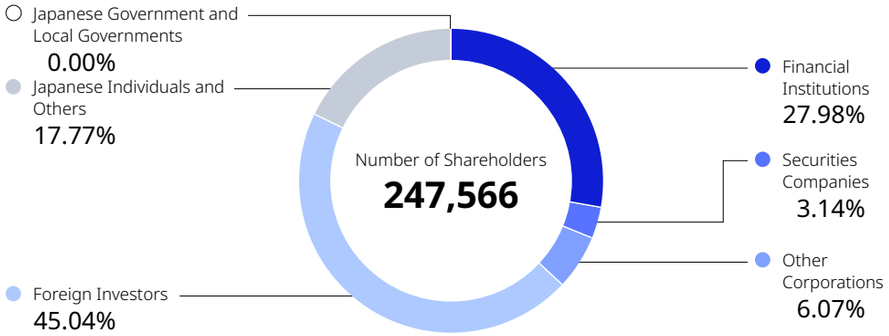
Corporate Overview

Company Name	NEC Corporation
Head Office	7-1, Shiba 5-chome, Minato-ku, Tokyo 108-8001, Japan
Established	July 17, 1899
Number of Employees (As of March 31, 2026)	101,800 (NEC Corporation and consolidated subsidiaries)
Total Number of Shares Issued (As of March 31, 2026)	1,364,249,315 shares
Stock Exchange Listing	Tokyo (Securities code: 6701)
Shareholder Register Administrator	Sumitomo Mitsui Trust Bank, Limited 1-4-1, Marunouchi, Chiyoda-ku, Tokyo

Classification of Shareholders (Shareholding Ratio)

(As of March 31, 2026)



Major Shareholders (Top 10)

(As of March 31, 2026)

Name of Shareholders	Number of Shares Held (Thousands of shares)	Shareholding Ratio (%)
The Master Trust Bank of Japan, Ltd. (Trust Account)	204,138	15.37
Custody Bank of Japan, Ltd. (Trust Account)	104,115	7.84
NTT, Inc.	65,118	4.90
STATE STREET BANK AND TRUST COMPANY 505001	29,814	2.24
Sumitomo Life Insurance Company	28,734	2.16
THE CHASE MANHATTAN BANK, N.A. LONDONSECS LENDING OMNIBUS ACCOUNT	25,288	1.90
GOVERNMENT OF NORWAY	21,214	1.60
JP MORGAN CHASE BANK 385781	18,602	1.40
HSBC HONG KONG-TREASURY SERVICES A/C ASIAN EQUITIES DERIVATIVES	16,846	1.27
STATE STREET BANK AND TRUST COMPANY 505025	16,164	1.22

Note: The shareholding ratio is calculated by excluding the number of treasury stock (35,750,949 shares).

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To view NEC's organizational structure, please visit the website below.
https://group.nec/global/en/about/corporate/organization

Sustainability

https://group.nec/global/en/about/sustainability/

Please visit the website above for further details on NEC's approach to management for sustainability based on ESG themes, NEC ESG Databook 2026, and related information.

Department in Charge: Sustainability Strategy Planning Office, Stakeholder Relations Department

Evaluation by External Parties (As of July 2026)

Dow Jones Best-in-Class Indices (World, Asia Pacific)

The Sustainability Yearbook 2026 (Top 10%)

FTSE4Good Index Series

FTSE JPX Blossom Japan Index

FTSE JPX Blossom Japan Sector Relative Index

MSCI ESG Selection Indexes

MSCI Nihonkabu ESG Select Leaders Index

2026 CONSTITUENT MSCI NIHONKABU ESG SELECT LEADERS INDEX

MSCI Japan Empowering Women Index (WIN)

2026 CONSTITUENT MSCI JAPAN EMPOWERING WOMEN INDEX (WIN)

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S&P/JPX Carbon Efficient Index

ISS ESG Corporate Rating (Prime)

Morningstar Japan ex-REIT Gender Diversity Tilt Index

CDP (Climate Change, Water Security, and Supplier Engagement)

EcoVadis (Gold)

Sompo Sustainability Index

Investor Relations

https://group.nec/global/en/about/ir/

Please visit the website above for investor relations (IR) presentation materials and other documents, NEC's financial position and business results, stock and bond information, and much more. NEC constantly strives to enhance its disclosure on this website.

Department in Charge: Investor Relations Office, Stakeholder Relations Department

Daiwa Investor Relations Internet IR Commendation Award 2025

Gomez IR Site Ranking Silver Award 2025

Nikko Investor Relations 2025 All Japanese Listed Companies' Website Ranking Best website in the All Markets Ranking category

AAA
Best website in the Industry-Specific category (electrical equipment)

Cautionary Statement with Respect to Forward-looking Statements

This material contains forward-looking statements regarding estimations, forecasts, targets and plans in relation to the results of operations, financial conditions and other overall management of the NEC Group (the "forward-looking statements"). The forward-looking statements are made based on information currently available to the Company and certain assumptions considered reasonable as of the date of this material. These determinations and assumptions are inherently subjective and uncertain. These forward-looking statements are not guarantees of future performance, and actual operating results may differ substantially due to a number of factors. The factors that may influence the operating results include, but are not limited to, the following:

- occurrence of quality and safety problems concerning products and services;
- risks related to cybersecurity;
- difficulty attracting, hiring and retaining skilled personnel;
- failure to appropriately respond to human rights issues in the value chain, including employees;
- occurrence of serious misconduct such as bribery, fraudulent accounting, and violations of personal data protection laws and regulations;
- impact of climate change, natural disasters, and environmental issues;
- adverse changes in foreign currency exchange rates or interest rates, and other economic conditions;
- difficulty achieving acquisitions and business alliances;
- political and social environment in countries and regions in which the NEC Group operates;
- impact of technological innovation and risks related to Intellectual Property Rights;
- natural disasters, pandemics and other hazard risks; and
- occurrence of compliance issues related to violations of competition laws and export control laws.

The forward-looking statements contained in this material are based on information that the Company possesses as of the date hereof. New risks and uncertainties come up from time to time, and it is impossible for the Company to predict these events or how they may affect the NEC Group. The Company does not intend to update or revise any forward-looking statements, whether as a result of new information, future events, or otherwise.

Trademarks

- NEC is a registered trademark of NEC Corporation in Japan and other countries.
- All other names may be trademarks of their respective owners.

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